

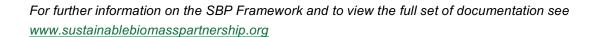
NEPCon Evaluation of Lesresurs LLC Compliance with the SBP Framework: Public Summary Report

www.sustainablebiomasspartnership.org





Completed in accordance with the CB Public Summary Report Template Version 1.0



Document history

Version 1.0: published 26 March 2015

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1 Overview

CB Name and contact: NEPCon OÜ, Filosoofi 31, 50108 Tartu, Estonia]

Primary contact for SBP: Ondrej Tarabus ot@nepcon.net, +420 606 730 382

Report completion date: 04/Jul/2016

Report authors: Nikolai Tochilov, Natalia Zaladinova

Certificate Holder Lesresurs LLC, 293/7, of.601, Baikalskaya street, Irkutsk, 664050, Russian

Federation - East Europe

Producer contact for SBP: Nadezhda Ovchinnikova, certification specialist, phone: +73952780920;

Email:onn@lesresurs.com

Certified Supply Base: Sourcing from Russia, Irkutsk region

SBP Certificate Code: SBP-01-28

Date of certificate issue: 15/Aug/2016

Date of certificate expiry: 14/Aug/2021

Indicate where the current audit fits within the certification cycle					
Main (Initial) Audit	First Surveillance Audit	Second Surveillance Audit	Third Surveillance Audit	Fourth Surveillance Audit	
X					



2 Scope of the evaluation and SBP certificate

The certificate scope covers the production site and office in Irkutsk, Irkutsk region.

The BP holds valid FSC Chain of Custody and FSC Controlled wood certificate, covering pellet production.

The input material used by the Organisation for biomass production contains only secondary feedstock (wood chips and sawdust for pellet production and bark for dryer).

65% of input materials delivered to the pellet production plant is FSC certified, and about 35% of input material is included into the Organisation's FSC Controlled wood verification system. Feedstock used in the biomass production originates from Russia, Irkutsk region.

Supply Base Evaluation is not included into the scope of the evaluation.

Scope of the evaluation is indicated in the table below:

Scope Item	Check all that apply to the Certificate Scope			Change in Scope (N/A for Assessments)			
Approved	SBP Standard #2						П
Standards:	http://www.sust	tainabl	ebiomasspar	tnership.org/do	ocum	ents	
Primary Activity:	Pellet producer	Pellet producer					
Input Material Categories:	☐ SBP-Compliant Prin		rimary		▼ SBP-Compliant Secondary		
	Feedstock			Feedstock			
	▼ Controlled Feedstor		ock	☐ SBP non-Compliant Feedstock			
	☐ SBP-Compliant Tertiary biomass		☐ Post-coi	onsumer Tertiary Feedstock			
	☐ SBP-approved Recycled Claim ☐ Post-consumer Tertiary Feedstock		edstock				
				I			
Chain of custody system	✗ FSC	□Р	EFC	□ SFI		□ GGL	
implemented:	☐ Transfer		☐ Percenta	age	X	Credit	



Points of sales	☐ Harbour (including own handling of material)	☐ Harbour (e.g. FOE incoterms) legal own is not responsible for handling of material at the harbor		☑ Other point of sale (e.g. gate of the BP, boarder, railway station etc.)	
Provide name of all				C Datamahuma	
points of sales	-	-		S.Petersburg (harbour)	
			T	(Harbour)	
Use of SBP claim:	X Yes		□ No		
SBE Verification Program:	☐ Low risk sources only		Sources	with unspecified/	
			specified risk	<	
	New districts approved for SBP-Co		mpliant inputs	s: SBE not applicable	
Sub-scopes	-				
Specify SBP Product Groups added or removed:					
Comments:					



3 Specific objective

The specific objective of this evaluation was to confirm that the Biomass Producer's management system is capable of ensuring that all requirements of specified SBP Standards are implemented across the entire scope of certification.

The scope of the evaluation covered:

- Review of the BP's management procedures;
- Review of the production processes, production site visit;
- Review of FSC system control points, analysis of the existing FSC CoC system;
- Interviews with responsible staff;
- Review of the records, calculations and conversion coefficients;
- GHG data collection analysis.



4 SBP Standards utilised

4.1 SBP Standards utilised

Verification of SBP-compliant Feedstock, SBP Standard 2, Version 1.0, March 2015

Chain of Custody, SBP Standard 4, Version 1.0, March 2015

Collection and Communication of Data, SBP Standard 5, Version 1.0, March 2015

Instruction document 5A Collection and Communication of Data version 1.0. March 2015 was utilised for the evaluation as well.

http://www.sustainablebiomasspartnership.org/documents

4.2 SBP-endorsed Regional Risk Assessment

not applicable



Description of Biomass Producer, Supply Base and Forest Management

5.1 Description of Biomass Producer

BP is a pellet producer located in Irkutsk, Irkutsk region. BP may produce about 30 000 tones of wood pellets annually. Incoming feedstock is sawdust and wood chips from its own sawmilling located at the same production site. Final product is transported in big bags by railway to S.Petersburg harbor. Round wood with FSC 100% claim is delivered from FSC certified forest management units in Irkutsk region, its share is about 65% in total supplies. The rest 35% of supplies are non-certified and included into BP's own program of field verification of controlled material sources under FSC certification. There are no non-controlled inputs of the feedstock.

The BP has implemented FSC credit system and produced biomass shall be sold with FSC Mix Credit claim (SBP-compliant biomass) or FSC Controlled Wood claim (SBP-controlled biomass).

5.2 Description of Biomass Producer's Supply Base

The total area of forest land in Russia is 764 million hectares, accounting for about 21% of the world reserves of standing timber. Area under main forest species remain fairly stable over the past decades. Coniferous makes up 68.4%, hard-wooded broadleaved species – 2.4%, soft-wooded broadleaved species –19.3%. Other tree species make up less than 1% of forests.

Geographically, supply base of Lesresurs LLC is located in Irkutsk region of Siberian Federal District (SFD), Russian Federation. Irkutsk region ranks third amongst Russian regions and first in Siberian Federal District by forest resources. It also occupies the second place by annual distribution of timber stand to leaseholders in SFD.

Forest resources of Irkutsk region include:

- forest lands 68.5 million hectares, incl. wooded lands 62.9 million hectares,
- total timber stand 9 billion m3, incl. 7.7 billion m3 of coniferous.

Since May 2011, Lesresurs has been a lessee of following forest areas in Irkutsk region:

- Kirenk district, Kirensk lesnichestvo, Karelinskoe forest unit, Nebelskaya dacha, Kirenskoe forest unit, Kirenskaya dacha 101 436 ha.
- Kazachinsko-Lensk district, Kazachinsko-Lensk lesnichestvo, Magistralnoe forest unit, Martynovskaya dacha 39 203 ha.

Lease forest area is characterized by high percentage of forest land (98.1%) and wooded land (92.2%). Coniferous stands account for 94% of wooded land with pine (Pinus sylvestris) accounting for 63% of total wooded land and spruce (Picea), fir tree (Abies), larch (Larix sibirica) and Siberian stone pine (Pinus sibirica) – 8%, 1%, 15% and 8% correspondingly. Average age of coniferous forest stands is 148 years, soft broadleaved – 61 year.

The forest area is predominated by wooded lands (93.7%) covered mostly by forests of natural origin. In general, coniferous stands predominate (91%) with pine (Pinus Sylvestris) accounting for 67% of total coniferous area and



Siberian stone pine (Pinus sibirica), larch (Larix sibirica), spruce (Picea) and fir tree (Abies) – 13%, 10%, 9% and 1% correspondingly. Mature and over-mature stands prevail.

Average age of coniferous forest stands is 122 years, soft broadleaved – 60 years.

Lease forest areas of total 140,693 ha are FSC certified.

Company has valid certificates:

- FC-FM/COC-643064 (Licence code FSC-C109107)
- FC-COC-643053 / FC-CW-643053 (licence code FSC-C104427).

In October 2015 Lesresurs LLC acquired subsidiary company PFK Kirensklesinvest LLC which has a lease of the forest land area of 20 494 ha, located Irkutsk region, Kirensky district, Kirensk lesnichestvo, Karelinskoe forest district, Nevelskaya dacha and included it in the scope of its FSC certificate.

The forest area is predominated by coniferous stands (98%) with pine (Pinus sylvestris) accounting for 54%, larch (Larix sibirica) – 21%, Siberian stone pine (Pinus sibirica) – 14%, spruce (Picea) – 6%, fir (Abies) – 3%. The average age of the coniferous forest stands 159 years, soft-wooded broadleaf - 75 years. The most productive pine stands are of the highest site index, the average quality class which is 2.9. The average yield class by the area of the lease is equal to 3.2, the average completeness of 0.69. The largest average stock of mature and overmature pine stands have the highest site index (305 m3/ha) and aspen (Populus tremula) (245 m3/ha) stands. Lowest performance are different stands of larch (Larix) (130 m3/ha). The average species composition described by formula:

- Pinus sylvestris 43%
- Larix 19%
- Pinus sibirica 11%
- Picea 10%
- Abies 5%
- Betula 9%
- Populus tremula 3%

The harvesting operations will be scheduled by Lesresurs on a contractual basis.

Total lease area is 161 133 ha.

There are no CITES species in the lease forest areas. Round wood used in production:

- Pine (Pinus sylvestris)
- Siberian larch (Larix sibirica).

Lease area is dominated by boreal forest, classified as commercial. There are no virgin forests on the lease area, indigenous peoples do not live.

The areas climate is sharply continental, and their territory equated with the far North.

On the lease area is being conducted clear cutting, reforestation work, high-quality reproduction of forest resources and protective measures.



Socio-economic environment of districts where lease forest areas are located.

Kazachinsko-Lensk district

Kazachinsko-Lensk district belongs to a group of Prilensk districts equated to the Far North districts. It borders Buryat Republik on the east, Kirensk district (Irkutsk region) on the north, Ust-Kut and Zhigalov districts (Irkutsk region) on the west and Kachug district of Irkutsk region on the south. This relatively small for periphery district occupies 4.3% of the region's territory (embracing the area of 33.3 thousand km2). The district has relatively young population of 18 thousand: working-age population makes up 65.5% of the total population and under-age population makes up 26.6%.

Kirensk district

Kirensk district is one of the northern districts of Irkutsk region equated to the Far North areas with the limited period of load deliveries. The district located in the northeastern part of Irkutsk region and borders Mamsko-Chuisk district (Irkutsk region) on the east, Katang district (Irkutsk region) on the northwest, Republic Sakha (Yakutia) on the north, Ust-Kut district (Irkutsk region) on the west and Kazachinsko-Lensk district (Irkutsk district) and Buryat Republic on the south. In 2013 the district had population of 19.3 thousand of which working-age population accounted for 72% and under-age population made up 6.8%.

Lesresurs LLC purchases additional timber harvested in Nizhneilimsk and Ust-Kut forest units (lesnichestvo), Irkutsk region. In prospect, there is possibility of purchasing timber from Bratsk and Ust-Ilim districts of the region.

Proportion of SBP feedstock product groups in 2015

For the 12 months of 2015 Lesresurs LLC purchases additional timber harvested in Nizhneilimskoe and Ust-Kutkoe lesnichestvo, Irkutsk Region. This wood is included in the audit programme of suppliers of controlled material within CoC FSC certification of Lesresurs LLC

m3

	FSC standard		SBP standard	
Primary feedstock source	FSC certified	FSC Controlled Wood	SBP-compliant feedstock (primary)	SBP-controlled feedstock (primary)
from certification base	217 842.05	-	217 842,05	-
from no certified base		116 187.13		116 187,13
Sub-total	217 842.05	116 187.13	217 842,05	116 187,13
Total	334 0	29.18	334 0	29.18

All primary production is transported to the plant for the production of sawnwood. Pellets from primary material are not produced. They are produced from residues of wood processing. Residues are a secondary feedstock.

As the company use credit control system chain of custody FSC, the ratio of SBP-compliant feedstock and SBP-controlled feedstock is maintained in the same proportion.

Detailed information about the supply base region (general description of the forest resources and forest management practices within the Supply Base) is publically available at the BP's homepage:

http://www.lesresurs.com/docs/doc_11.pdf and http://www.lesresurs.com/docs/doc_11_en.pdf



5.3 Detailed description of Supply Base

Total Supply Base area (ha): 1279849 ha

Tenure by type (ha): 100% state owned, 100% private management

Forest by type (ha): Boreal 1279849 ha

Forest by management type (ha): 100% Natural

Certified forest by scheme (ha): 1214443 ha (specifically, FSC)

5.4 Chain of Custody system

The BP is holding valid FSC Chain of Custody and FSC Controlled wood certificate http://info.fsc.org/details.php?id=a0240000006uXxGAAU&type=certificate&return=certificate.php .

BP is implementing FSC credit system. FSC Credit system is used for materials received as FSC certified, FSC Controlled wood and feedstock verified according to the BP's own Controlled wood verification system. The Controlled wood system is covering the whole Russia (according to Russian National Risk Assessment) however in fact the controlled material is coming occasionally from neighbouring suppliers located in Irkutsk region. Relevant supplier list is maintained.

After the reception, incoming primary feedstock (saw logs) is registered in BP's database and processed at sawmilling facilities. Relevant credit accounts are maintained for all FSC product groups (sawn material, wood chips, sawdust, pellets). Conversion factors are established and regularly revised based on actual production data. Pellets are produced of the secondary feedstock (sawdust and wood chips).

In case of the FSC and/ or SBP sales the volume of sold pellets shall be withdrawn from the credit account.



6 Evaluation process

6.1 Timing of evaluation activities

Onsite assessment was conducted on January 14-15, 2016 (16h). Assessment activities included documents review at office, inspection of production facilities and staff interviews.

Activity	Location	Date/time
Opening meeting*	Office	14/01/2016
		09.00-09.30
Documents and procedures review.	Office	14/01/2016
Inputs review		09:30-12.15
Break		14/01/2016
		12:15-13:00
GHG calculation review	Office	14/01/2016
		13:00-17:00
Presentation of the results of the first	Office	14/01/2016
day of assessment		17:00-17:30
Opening meeting	Office	15/01/2016
		08:00-08:15
Chain of custody review (site tour);	Production facilities	15/01/2016
interview with the chief of pellet production		8:15 – 10:00
Interview with chief accountant	Accounting department	15/01/2016
		10:00-10:30
Documents and procedures review;	Office	15/01/2016
staff interview.		10:30 – 16:00



Closing meeting*	Office	15/01/2016
		16:00 – 17:00
End of the evaluation		15/01/2016
		17:00

6.2 Description of evaluation activities

Composition of audit team:

Auditor(s), roles	Qualifications
Nikolai Tochilov	NEPCon SBP lead auditor. He passed SBP auditor training in Tallinn in
	January 2015; previous experience with several SBP assessments in
	Russia.
Natalia Zaladinova	NEPCon FSC CoC lead auditor. Participated in assessment as observer
	for training purposes.

The assessment visit was focused on management system evaluation: division of the responsibilities, document and system, input material classification (reception and registration), analysis of the existing FSC system and FSC system control points as well as GHG data availability.

Description of the assessment evaluation:

All SBP related documentation connected to the SBP as well as FSC CoC system of the organisation, including SBP Procedure, GHG data calculations/ data sheet, Supply Base Report and FSC system description was provided by the company prior to the assessment. Audit started with an opening meeting attended by the SBP responsible person and the management of the organization.

Auditor introduced himself, provided information about audit plan, methodology, auditor qualification, confidentiality issues, and assessment methodology and clarified certification scope. During the opening meeting the auditor explained CB's approval related issues.

After that auditor went through all applicable requirements of the SBP standards nr.2, 4, 5 and instruction document 5a covering input clarification, existing chain of custody system, management system, CoC, recordkeeping/mass balance requirements, emission and energy data and categorisation of input and verification of SBP compliant biomass. During the process overall responsible person for SBP system and other staff were interviewed.

After a roundtrip around BP's pellet production was undertaken. During the site tour, reception process was observed, applicable records were reviewed, staff was interviewed and FSC system critical control points were analysed.



At the end of the audit finding were summarised and audit conclusion based on use of 3 angle evaluation method were provided to the management and SBP responsible person.

6.3 Process for consultation with stakeholders

The stakeholder consultation was carried out on December 14, 2015 by sending direct email to different stakeholder categories. The announcement was also published at NEPCon homepage http://www.nepcon.net/ru/%D0%BD%D0%BE%D0%B2%D0%BE%D1%81%D1%82%D0%B8/%D0%BF%D1%83
http://www.nepcon.net/ru/%D0%BD%D0%BE%D0%BE%D0%BE%D0%B5
http://www.nepcon.net/ru/%D0%BB%D0%BB%D0%BE%D0%BE%D0%B5
http://www.nepcon.net/ru/%D0%BB%D0%BB%D0%BE%D0%B5
http://www.nepcon.net/ru/%D0%BB%D0%BB%D0%BB%D0%B5
http://www.nepcon.net/ru/%D0%BB%D0%BB%D0%BE%D0%B5
http://www.nepcon.net/ru/%D0%BB%D0%BB%D0%BB%D0%B5
http://www.nepcon.net/ru/%D0%BB%D0%BB%D0%B5
<a href="http://www.nepcon.net/ru/%D0%BB%D0%B5%D0%BB%D0%B5%D0%

No comments from the stakeholders were received.



7 Results

7.1 Main strengths and weaknesses

Strength: Use of the FSC credit system. Effective recordkeeping system. Clearly designated responsibilities within the staff members. Robust justifications for energy use data.

Weaknesses: see non-conformity reports below in this report.

7.2 Rigour of Supply Base Evaluation

Not applicable.

7.3 Compilation of data on Greenhouse Gas emissions

The BP has involved external consultant who helped with implementation of the system for collection of the emission and energy data. Some of the energy use data is based on actual information, whereas calculation of some data was conducted with implementation of theoretical approaches.

7.4 Competency of involved personnel

The SBP responsible person was supported by external consultant who was closely involved in preparation of internal procedures and helping to set up the management system. The SBP responsible staff has shown good understanding of the requirements in relation to SBP certification and of the already implemented FSC CoC system.

7.5 Stakeholder feedback

No stakeholder comments are received

7.6 Preconditions

None.



8 Review of Biomass Producer's Risk Assessments

Not applicable.



9 Review of Biomass Producer's mitigation measures

Not applicable.



10 Non-conformities and observations

NCR: 01/16	NC Classification: minor		
Standard & Requirement:	SBP Standard # 2, requirement 7.3, requirement 2C 4.1		
Description of New conformance	a and Dalatad Evidance.		
Description of Non-conformanc			
	upply Base Report template when preparing to SBP assessment.		
	ation, new version of Supply Base Report (version 1.1) have been		
developed by SBP.			
	дыдущую форму отчета о ресурсной базе при подготовке к		
· · · · · · · · · · · · · · · · · · ·	ки отчета об оценке SBP была разработана новая версия (1.1)		
отчета о ресурсной базе.			
Organisation shall implement corrective actions to demonstrate conformance with the requirement(s) referenced above. Note: Effective corrective actions focus on addressing the specific occurrence described in evidence above, as well as the root cause to eliminate and prevent recurrence of the non-conformance.			
Timeline for Conformance:	By the next surveillance audit		
Evidence Provided by	PENDING		
Organisation:			
Findings for Evaluation of PENDING			
Evidence:			
NCR Status: OPEN			
Is the non-conformity likely to impact upon the integrity of the affected SBP- certified products and the credibility of the SBP trademarks? Yes No			

NCR: 02/16	NC Classification: minor				
Standard & Requirement:	SBP Standard # 2, requirement 2C, 4.1				
Description of Non-conformanc	Description of Non-conformance and Related Evidence:				
Close of last CB audit (Section 1,	Overview) is not specified in Supply Base Report.				
В разделе 1 (Обзор) Отчета о ре	есурсной базе не указана дата закрытия последнего аудита,				
проведенного органом сертифи	кации.				
Corrective action request: Organisation shall implement corrective actions to demonstrate conformance with the requirement(s) referenced above. Note: Effective corrective actions focus on addressing the specific occurrence described in evidence above, as well as a root cause to eliminate and prevent recurrence of the non-conformance.					
Timeline for Conformance:	By the next surveillance audit				
Evidence Provided by Organisation:	PENDING				
Findings for Evaluation of Evidence:	PENDING				
NCR Status: OPEN					
Is the non-conformity likely to impact upon the integrity of the affected SBP- certified products and the credibility of the SBP trademarks? Yes No					



NCR: 03/16	NC Classification: minor		
Standard & Requirement: SBP Instruction 5A, requirement 7.1			
Description of Non-conformanc	e and Related Evidence:		
BP determined one product group	- Other Feedstock (Group 7, includes all feedstock not included		
in 1-6 above.). However according	to SBP classification, the feedstock with FSC claims (100% or		
Mix Credit) falls to Group 6 - SBP	-compliant secondary feedstock (excluding anything in Product		
Groups 4 and 5). And the feedstoo	ck with FSC Controlled Wood claim falls to Group 4 – Secondary		
Feedstock supplier under a claim	under an SBP approved controlled feedstock claim (specifically		
FSC).			
,	руппу продукции - Other Feedstock (Группа 7). Однако,		
• • • • • • • • • • • • • • • • • • • •	рунну предукции — очного соченоськ (группа гуг од нако; натериал с заявлениями FSC (100% или Mix Credit) относится к		
• • •	dary feedstock. Материал с заявлением FSC Controlled Wood		
	·		
• •	относится к Группе 4 – Secondary Feedstock supplier under a claim under an SBP approved		
controlled feedstock claim (specifically FSC).			
Corrective action request: Organisation shall implement corrective actions to demonstrate			
	conformance with the requirement(s) referenced above. Note: Effective corrective actions focus on addressing the		
	specific occurrence described in evidence above, as well as the		
	root cause to eliminate and prevent recurrence of the non-		
	conformance.		
Timeline for Conformance:	By the next surveillance audit		
Evidence Provided by	PENDING		
Organisation: Findings for Evaluation of PENDING			
Findings for Evaluation of			
Findings for Evaluation of Evidence:	FEINDING		
	OPEN		
Evidence: NCR Status:	OPEN act upon the integrity of the affected SBP-		

NCR: 04/16	NC Classification: minor
Standard & Requirement:	SBP Standard #4 requirement 6.2.1
Description of Non-conformanc	e and Related Evidence:
It is not specified in SBP procedur	e that energy and carbon data are collected using the latest
version of SBP Standard 5	
В процедуре SBP не указано, чт	о информация о затратах энергии должна собираться с
использованием самой последн	ей версии стандарта SBP № 5.
Corrective action request:	Organisation shall implement corrective actions to demonstrate conformance with the requirement(s) referenced above. Note: Effective corrective actions focus on addressing the specific occurrence described in evidence above, as well as the root cause to eliminate and prevent recurrence of the nonconformance.
Timeline for Conformance:	By the next surveillance audit
Evidence Provided by Organisation:	PENDING
Findings for Evaluation of Evidence:	PENDING
NCR Status:	OPEN



Is the non-conformity likely to impact upon the integrity of the affected SBP-	Yes 🗌
certified products and the credibility of the SBP trademarks?	No 🖂

OBS: 01/16	Standard & Requirement:	SBP Instruction 5A, requirement 4.1.3
	Report Section	Appendix C
Description of findings leading to observation:	Part of wood shavings is delivered to pellet production by pipeline. Weight of the material is not measured. BP identifies this weight by deducting of the weight of sawdust from the total weight of produced pellets. Часть стружки доставляется на пеллетное производство по аспирационной трубо-трассе. Вес доставленного материала не определяется. Организация рассчитывает вес обратным путем, вычитая вес всего остального использованного материала и общего веса произведенных пеллет.	
Observation /	Where material is transported to site by pipe or conveyor belt	
Наблюдение:	(continuous delivery) from a neighbouring location, its weight should be measured by in-line measuring devices.	
	В тех случаях, когда материал д	
	производственный участок по т	рубе или конвейеру с соседнего
	1 -	измерять встроенными в трубу
	или конвейер измерительными	устройствами.



11 Certification decision

based on Organisation's comormance with SBF requirements, the auditor makes the following		
recommendation:		
\boxtimes	Certification approved:	
	Upon acceptance of NCR(s) issued above	
	Certification not approved:	
Based on auditor's recommendation and NEPCon quality review following certification		
decision is taken:		
NEPCon certification decision:		
The Biomass Producer has been certified by NEPCon as meeting the requirements of the		
specified SBP Standard, the certificate can be issued immediately after NEPCon will obtain		
the recognision as SBP certification body. The expiration of the certificate will be then 5		
years.		
Certifica	ation decision by: Asko Lust	
Date of decision: 4.07.2016		



12 Surveillance updates

Not applicable.



13 Evaluation details

Primary Responsible Person: (Responsible for control system at site(s))	Nadezhda Ovchinnikova, certification responsible
Auditor(s):	Nikolai Tochilov, Natalia Zaladinova
People Interviewed, Titles:	Nadezhda Ovchinnikova, certification responsible Anna Pogodaeva, dispatcher Valentina Yuferova, dispatcher Mikhail Zezyulin, chief power engineer Sergey Mazanko, economist Konstantin Vorobiev, chief operator Andrey Kuzmin, chief of pellet production Irina Ivanova, chief accountant Nadezhda Vysotina, accountant Angelina Vorobieva, chief of sales department
Brief Overview of Audit Process for this Location:	See section 6.2
Comments:	No comments